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TAM-TURNER-PROFILE: 470

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WASHINGTON (AP) - ADM. STANSFIELD TURNER, NOMINATED TO HEAD THE CENTRAL INTELLIGENCE AGENCY, WILL BRING TO THE SPY AGENCY A RHODES SCHOLAR'S MIND TRAINED IN ANALYSIS AND A REPUTATION OF SOMETHING OF A NAVERICK.

ALTHOUGH HE LACKS BACKGROUND IN DIRECT INTELLIGENCE WORK, TURNER CAN BE EXPECTED TO CHALLENGE ANY CONVENTIONAL JUDGMENTS OR PRACTICES OF THE CIA ESTABLISHMENT THAT FAIL TO MEET HIS STANDARDS.

JUST LAST MONTH, TURNER DEMONSTRATED HE IS NO PRISONER OF TRADITIONAL METHODS OF ASSESSING COMPARATIVE U.S.-SOVIET NAVAL POWER. WRITING IN FOREIGN AFFAIRS MAGAZINE, THE 53-YEAR-OLD TURNER DEPLORED "A HISTORIC FIXATION WITH THE NUMBERS GAME" PLAYED BOTH BY THOSE WHO SAY THE NAVY IS BECOMING WEAK AND THOSE WHO CONTEND THE U.S. NAVY IS OUTBUILDING THE SOVIET UNION'S.

"FOCUS ON TRENDS RATHER THAN STATISTICS WILL MAKE THE DIALOGUE OF THE NAVAL BALANCE MORE SUBSTANTIAL AND PRODUCTIVE," WROTE TURNER. HE COMMANDER OF ALLIED FORCES IN SOUTHERN EUROPE.

"... A SENSIBLE APPROACH WILL BE TO ASK NOT 'WHO IS AHEAD?' BUT TO DETERMINE WHETHER OUR NAVAL FORCES IN HAND, CONSIDERING THE OTHER FORCES ON THE PLANET, CAN CARRY OUT OUR NATIONAL PURPOSE."

A COUPLE OF YEARS AGO, TURNER WAS WILLING TO RUFFLE THE TRADITIONALISTS IN HIS OWN SERVICE BY REFORMING THE NAVAL WAR COLLEGE, ONCE KNOWN AS A KIND OF "COUNTRY CLUB," INTO AN INCUBATOR OF INNOVATIVE THINKING BY NAVY AND MARINE OFFICERS.

IT WAS DURING HIS TWO YEARS AS PRESIDENT OF THE WAR COLLEGE THAT HE INVITED THEN-BOV. JIMMY CARTER TO COME UP TO THE NEWPORT, R.I., CAMPUS AND SPEAK ON HIS CONCEPTS OF MANAGEMENT, A SUBJECT OF CONSIDERABLE CONCERN TO TURNER DURING HIS CAREER.

ASSOCIATES OF TURNER SAID HE HAS MAINTAINED "OCCASIONAL COMMUNICATION" WITH CARTER; AN ANNAPOLIS CLASSMATE; AND THAT HE WAS APPROACHED TO CONSIDER THE CIA DIRECTORSHIP ONLY LAST WEEK. IT WAS NOT CLEAR WHETHER CARTER HAD OFFERED THE JOB TO TURNER DIRECTLY OR THROUGH AN INTERMEDIARY; BUT THEY HAVE SPOKEN SINCE THEN.

A NATIVE OF HIGHLAND PARK, ILL.; TURNER ENTERED AMHERST COLLEGE IN MASSACHUSETTS IN 1941; SWITCHED TO THE U.S. NAVAL ACADEMY TWO YEARS LATER AND GRADUATED IN 1946.

THEN HE SPENT A YEAR AT OXFORD EARNING A MASTER'S DEGREE IN PHILOSOPHY; POLITICS AND ECONOMICS. LATER; TURNER WENT THROUGH AN ADVANCED MANAGEMENT PROGRAM AT THE HARVARD BUSINESS SCHOOL.

ALTERNATING SEA DUTY WITH STAFF ASSIGNMENTS; TURNER HELD KEY ANALYST POSTS AT THE PENTAGON AND FOR A TIME WAS NAVAL AIDE TO NAVY SECRETARY JOHN CHAFFEE; NOW A REPUBLICAN SENATOR FROM RHODE ISLAND.

HIS STAR SEEMED TO FADE A BIT WITH THE DEPARTURE OF ADM. ELMO ZUMWALT AS CHIEF OF NAVAL OPERATIONS IN 1974; BUT NOW HAS RISEN HIGH IN THE NEW CARTER ADMINISTRATION.

A FORMER FOOTBALL PLAYER; TURNER IS STOCKILY BUILT. HIS AIDES SAY HE PLAYS TENNIS "AGGRESSIVELY." HE NEITHER SMOKES NOR DRINKS AND IS A DAILY JOGGER.

TURNER AND HIS WIFE; PATRICIA; HAVE A SON AND DAUGHTER; BOTH MARRIED.

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